

## **MTN Group Limited**

Final audited results for year ended 31 December 2007



## Agenda



### Strategic & operational overview

Phuthuma Nhleko Group President and CEO

#### **Financial overview**

Rob Nisbet
Group Finance Director

### **Looking ahead**

Phuthuma Nhleko

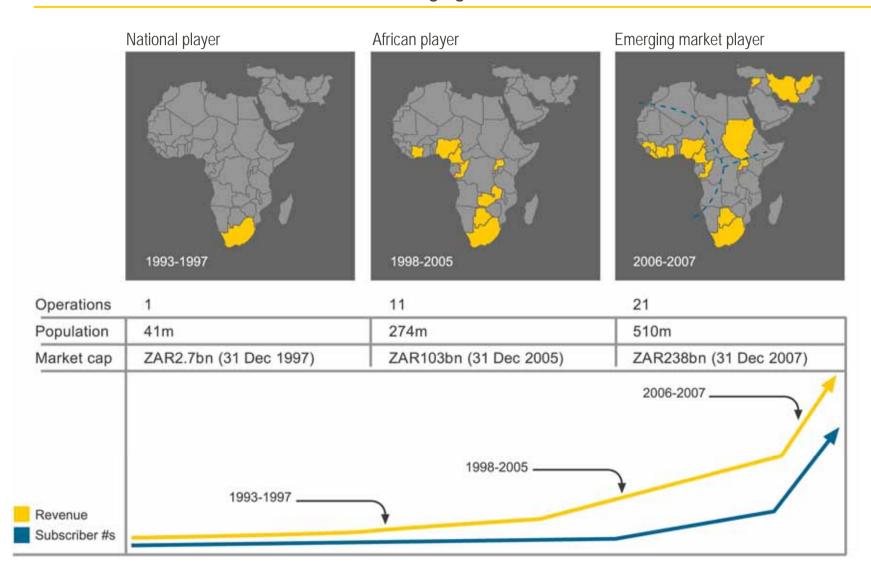


Phuthuma Nhleko **Group President and CEO** 

## MTN vision



#### To be the leader in telecommunications in emerging markets



## Key economic developments

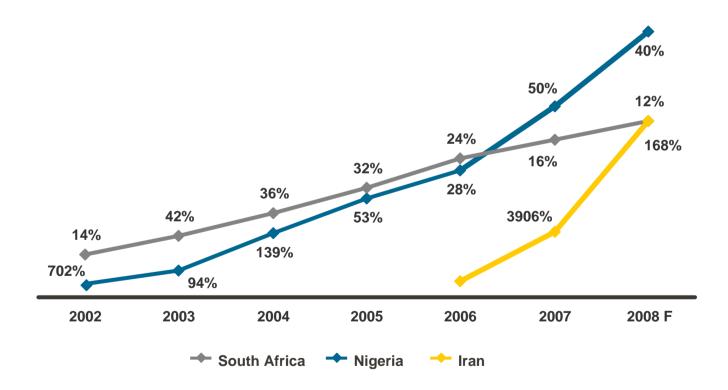


|  | South Africa | Nigeria | Ghana         | Iran  | Sudan | Syria |
|--|--------------|---------|---------------|-------|-------|-------|
| GDP Growth<br>(2007 est)                 | 5%           | 6.1%    | 6.2%          | 4.3%  | 12.8% | 3.5%  |
| Inflation rates<br>Dec 07                | 9%           | 9%      | 11%           | 14%   | 8.5%  | 9%    |
| Market size<br>million (2012)            | 56           | 80      | 23            | 52    | 18    | 12    |
| GDP/Capita<br>nominal US\$<br>(2007 est) | 6,239        | 938     | 649           | 4,252 | 1,262 | 1,516 |
|  |              | Hig     | h growth mark | ets   |       |       |

## Erlang

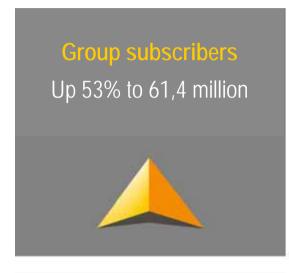


**Erlang:** The Erlang is a unit of traffic density in a telecommunications system. One Erlang is the equivalent of one call in a specific channel for 3,600 seconds in an hour.



#### **Group highlights**















# Key developments...



| Expansion opportunities | <ul> <li>Continue seeking value accretive opportunities in existing and new territories</li> <li>Broadened local shareholder base in Uganda, Nigeria and Côte d'Ivoire</li> <li>Increased MTN shareholding in Rwanda and Botswana</li> </ul>   |
|-------------------------|--|
| Rollout                 | <ul> <li>Demand continues to outstrip supply in key markets</li> <li>Aggressive infrastructure rollout to ensure capacity and quality</li> <li>Rollout gathered momentum in second half of 2007</li> <li>Capex spend of ZAR15,348 billion (Dec 07), an increase to 21% of revenue from 19% (Dec 06)</li> </ul> |
| Convergence             | <ul> <li>Acquisitions of ISPs and other technologies in Nigeria and Cameroon</li> <li>Mobile banking JV with Standard Bank</li> <li>Mobile television JV with Multichoice</li> </ul>   |
| Optimise operations     | Strong execution of brand rollout, product offering, operational efficiencies and procurement  |
| Capital<br>structure    | <ul> <li>De-leverage group debt from 1.0xEBITDA (Dec 06) to 0.5xEBITDA (Dec 07)</li> <li>US\$2 billion fund-raising in Nigeria</li> <li>Moody's upgrade to A2.za from A3.za and outlook to positive from neutral</li> </ul>  |

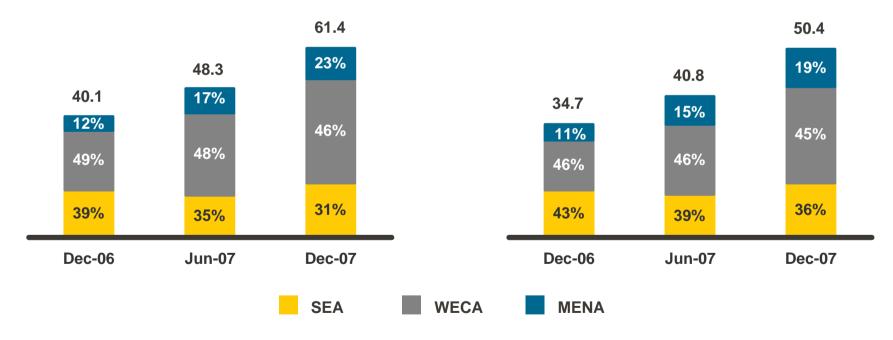
### Subscriber contribution by region...



#### MTN Group

**Total** (subscriber million)

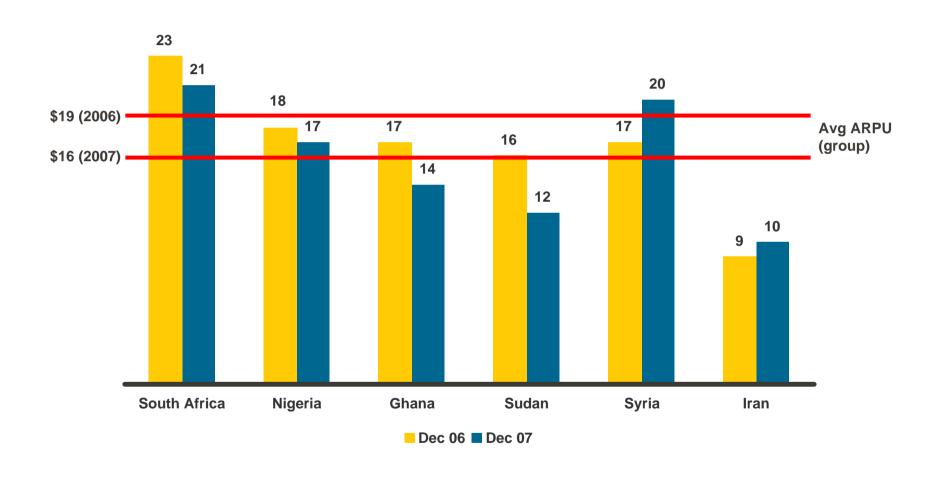
Proportionate\* (subscriber million)



\* Based on % ownership

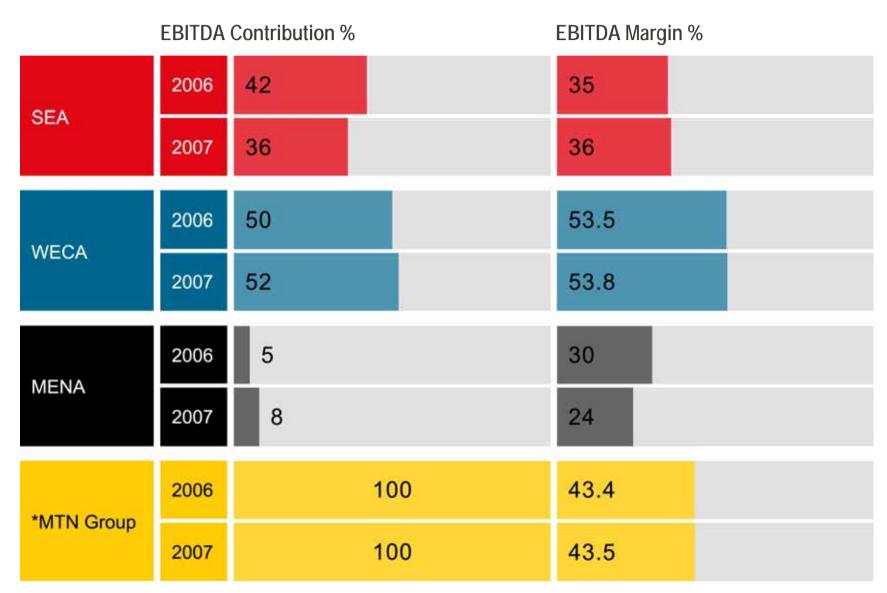
## Relative quarter ARPU performance (USD)





## **EBITDA** analysis



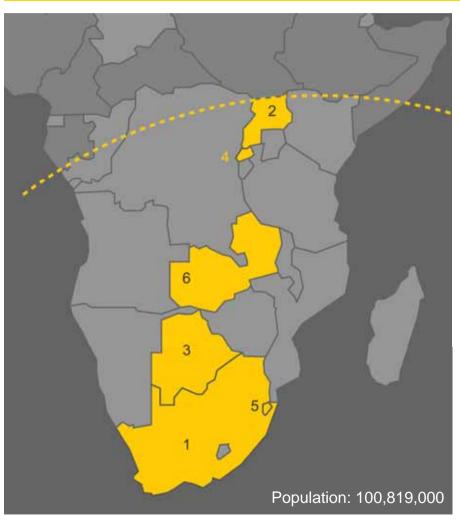


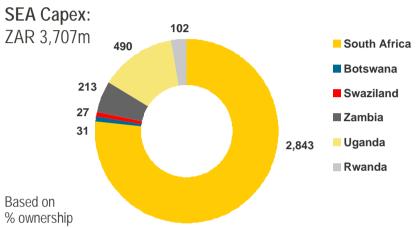
<sup>\*</sup> Difference in HQ companies

### South & East Africa (SEA) region



Subs 19m (31% group) Revenue ZAR31bn (43% group) EBITDA ZAR11bn (36% group) PAT ZAR6bn (45% group)





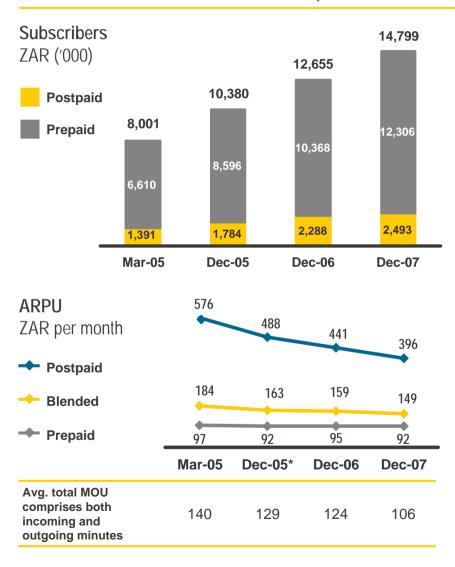
| Subscribers ('000)<br>Country | Dec-07 | % change<br>Dec-06 | Contribution<br>to SEA (%) |
|-------------------------------|--------|--------------------|----------------------------|
| South Africa (1)              | 14,799 | +17                | 77                         |
| Uganda <sup>(2)</sup>         | 2,362  | +48                | 12                         |
| Botswana (3)                  | 874    | +46                | 5                          |
| Rwanda (4)                    | 652    | +70                | 3                          |
| Swaziland (5)                 | 380    | +42                | 2                          |
| Zambia <sup>(6)</sup>         | 262    | +40                | 1                          |
| Total SEA                     | 19,329 | +24                |                            |

Continued strong subscriber growth

#### South Africa – operational highlights



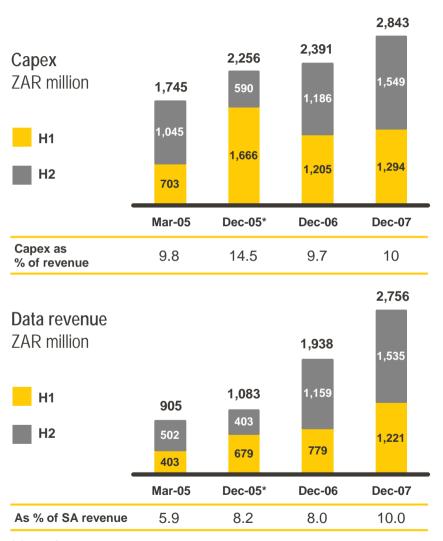
#### Launched Jun 1994 Market share 36% Population 48m Market sizing 56m (2012) Penetration 86% Shareholding 100%



- Strong recovery in post paid in H2
  - Channel strategy and value proposition
  - H1: net adds 238 000
     H2: net adds -33 000
- Total on-biller of approx 343 000 for 2007
- Prepaid subscriber growth & ARPU maintained
  - Competitive pricing
  - Lower denomination vouchers
  - H1: net adds 707 000H2: net adds 1 231 000
- Revitalised distribution strategy
  - Realigned channel mix
  - Increased distribution footprint
- Improved customer service levels

#### South Africa – infrastructure and data highlights





- High demand required re-evaluation of network capacity
  - Laying of own fibre cable as a key priority
  - 359 (2G) and 378 (3G) BTS's rolled out
- Increased 3G coverage
  - Approximately 904k 3G handsets
- Data increasingly important
- SMS 63% (from 79%) of total data revenue
- Enhanced data product offerings
  - Data bundles
- Competitive data pricing

<sup>\* 9</sup> months

## South Africa – regulatory update

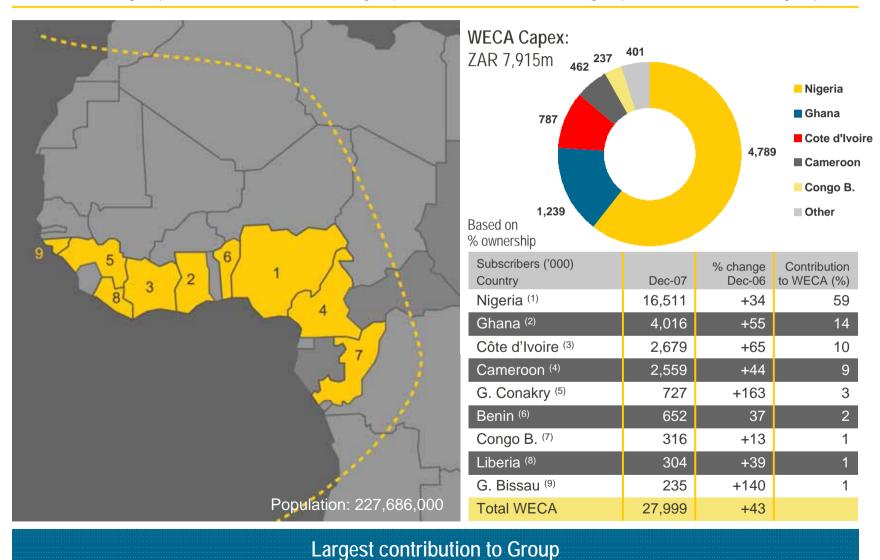


| Mobile<br>licences          | <ul> <li>Licence conversion required by the ECA by 19 July 2008 (possible six month extension)</li> <li>MTN engaging with ICASA re: content and finalisation</li> </ul>                             |
|-----------------------------|---|
| Interconnect and facilities | <ul> <li>ICASA issued draft regulations on 24 Dec 2007</li> <li>Public hearings were held to solicit further views from industry</li> <li>MTN in constructive engagement with ICASA</li> </ul>      |
| Competition commission (CC) | <ul> <li>Referral by CC to the Tribunal relating to community service telephones continuing</li> <li>Matter may be finalised during this year but subject to normal process requirements</li> </ul> |
| RICA                        | <ul> <li>Amendment Bill still to be finalised by Parliament</li> <li>Systems in place based on current requirements. Pilot implementation across various channels during 2008</li> </ul>            |
| BEE                         | <ul> <li>Industry aligned the ICT Charter to BEE Codes and submitted to DTI</li> <li>Still to be finalised by DTI</li> </ul>  |

#### West & Central Africa (WECA) region



Subs 28m (46% group) Revenue ZAR31bn (42% group) EBITDA ZAR17bn (52% group) PAT ZAR8bn (60% group)

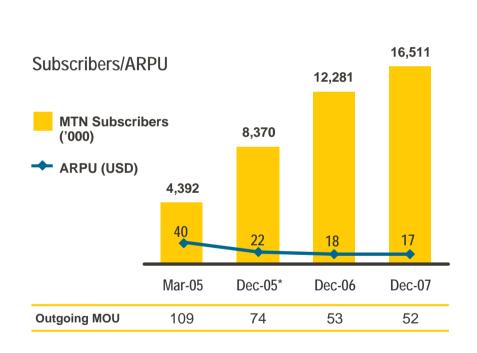


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#### Nigeria – operational highlights



Launched Aug 2001 Market share 44% Population 141m Market sizing 80m (2012) Penetration 27% Shareholding 85%

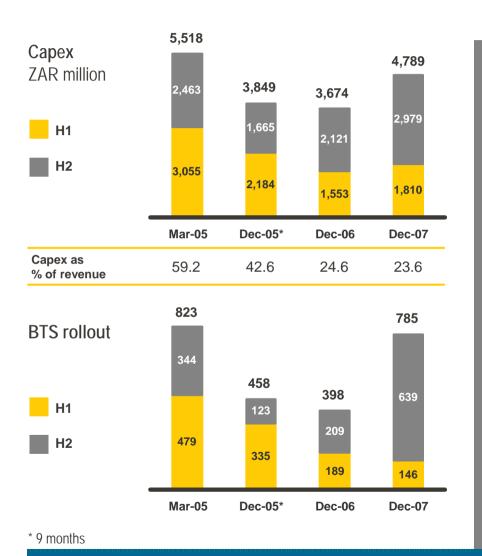


- Quality of service remains a priority Lagos and Abuja
- Demand driven growth (no promos)
- Strong subscriber growth and market share maintained
  - Competitive pricing
  - MTN Brand preference
  - H1: net adds 1 755 000H2: net adds 2 475 000
  - Total subscribers at Feb 08: 17 459 000
- Enhanced product offering (Blackberry©, GPRS, Edge, Wimax)
- Comprehensive distribution
- Broadening of the Nigerian shareholder base
  - MTN reduced shareholding by 6.5%
  - Concluded early 2008

<sup>\* 9</sup> months

#### Nigeria – infrastructure





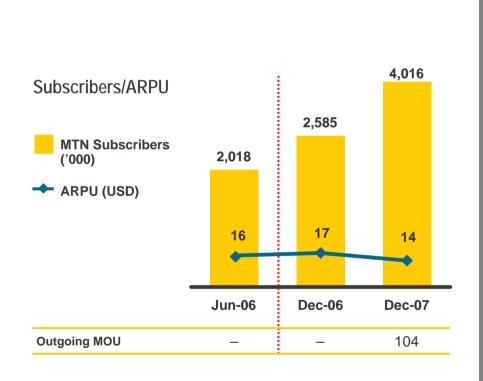
- Strong subscriber demand
- Aggressive rollout in H2
  - Momentum of H2 rollout to continue
- Niger-delta & Lagos metro fibre optic cabling completed in H2
  - 77 sites integrated with 3G technology
- 3G licence awarded 1 May 07 still in trial phase
- Coverage
  - Geographic 69% (Dec 07)
  - Population 76% (Dec 07)

Most competitive coverage and backbone

#### Ghana – operational highlights



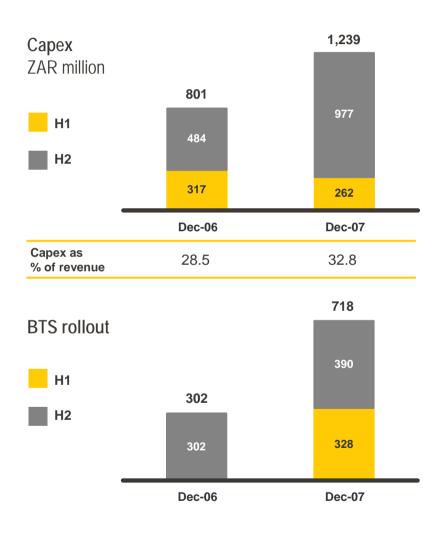
Launched Nov 1996 Market share 52% Population 22.9m Market sizing 23m (2012) Penetration 33% Shareholding 98%



- High growth market
  - Market share maintained at 52%
  - H1: 807 000 net adds
     H2: 624 000 net adds
  - Total subscribers Feb 08: 4 245 000
- Strong competition
  - Foreign operator purchased stake in incumbent
- Rebranded in August 2007
- ARPU declined due to increased penetration and lower tariffs
- Hosted AFCON Jan 08

#### Ghana – infrastructure



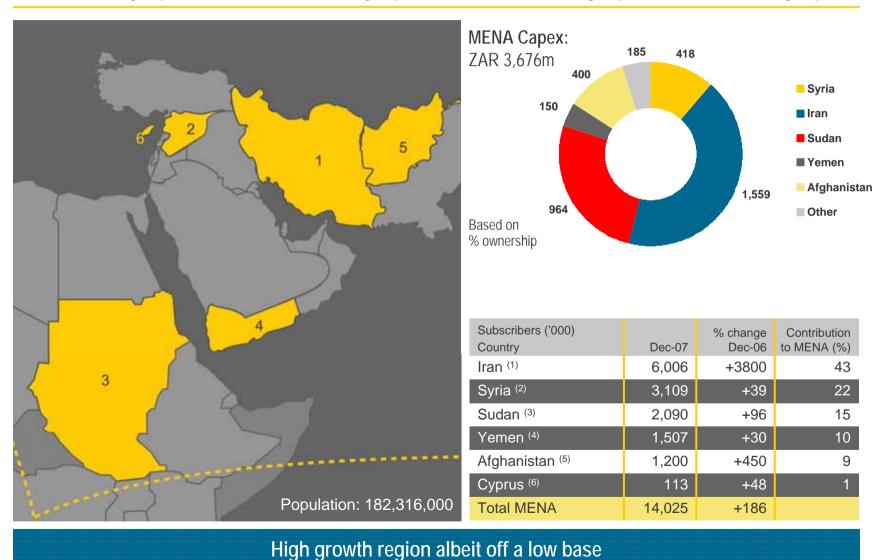


- Significant investment required post acquisition
- Aggressive network rollout to meet demand
  - 718 new BTS's (Total 1660)
  - 4 new switches (total 14)
- Coverage
  - Geographic 27% (Dec 07)
  - Population 73% (Dec 07)
- 3G licences anticipated in 2008
- 1660km of fibre planned for 2008

### Middle East & North Africa (MENA) region



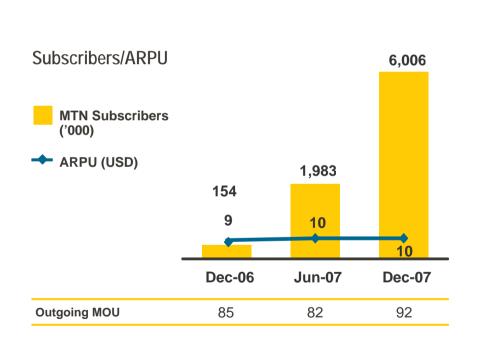
Subs 14m (23% group) Revenue ZAR11bn (14% group) EBITDA ZAR2.5bn (8% group) PAT ZAR0.7bn (5% group)



#### Iran – operational highlights



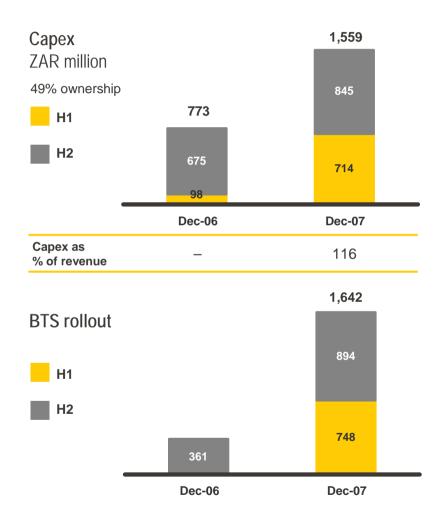
Commercial Launch Dec 2006 Market share 23% Population 70.6m Market sizing 52m (2012) Penetration 37% Shareholding 49%



- Strong start-up performance
- Market share up from 12% (Jun 07) to 25% (Dec 07)
- H1: net adds 1 829 000
   H2: net adds 4 023 000
- Total subscribers at mid March: 9 380 000
- Positive market response to brand and value proposition
  - Innovative products and services
  - Effective pricing with regional focus
- Increasing MOU keeping ARPU stable
- Distribution a key differentiator
- Interconnect agreement yet to be signed

#### ran – infrastructure



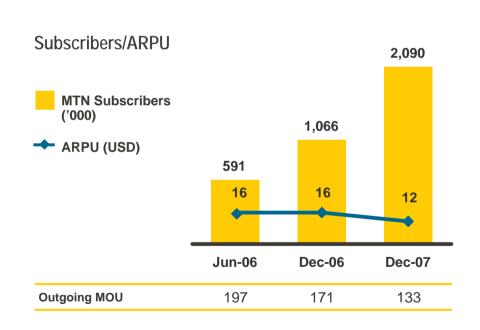


- Step change in network capacity
  - Improved perception of service quality due to network rollout
  - 2003 live sites
  - 1500km road coverage
  - 339 cities covered
- Compliant with network rollout licence conditions
- Logistical challenges with transmission links
- First to market in providing GPRS
- Coverage
  - Geographic 50% (Dec 07)
  - Population 50% (Dec 07)

#### Sudan – operational highlights



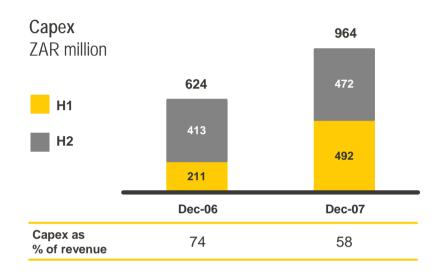
Launched Sep 2005 Market share 28% Population 37m Market sizing 18.4m (2012) Penetration 21% Shareholding 85%

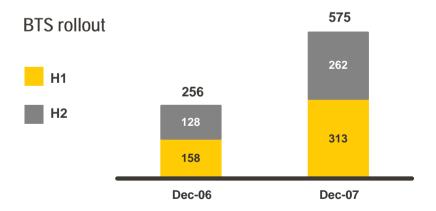


- Strong subscriber growth despite technical challenges in Q1 and competition
- Increased market share from 25% to 28%
- · ARPU impacted by
  - Low flat rate by CDMA operator
  - Increased penetration
  - Dual SIMS
- Increased focus on subscriber growth outside Khartoum
- Aggressive launch of new products including 3G and international roaming
- Successfully rebranded in July 2007

#### Sudan – infrastructure





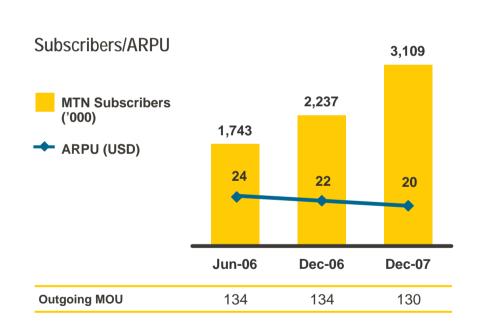


- Q1 technical challenges resolved
- Difficulties in rolling out sites in south Sudan
- Rolled out >40 sites in Darfour
- 1200 km fibre network rollout from Khartoum to Port Sudan
- 2885km road coverage
- Coverage
  - Geographic >5%
  - Population >43%

#### Syria – operational highlights



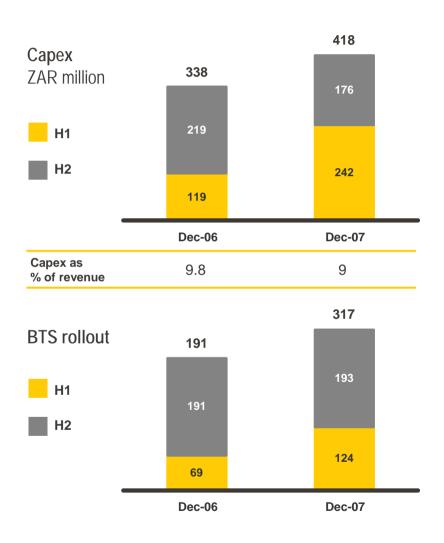
Launched Jun 2002 Market share 45% Population 19.1m Market sizing 11.1m (2012) Penetration 16% Shareholding 75%



- Good subscriber growth
  - Increased sales focus
  - GSM services (targeted data product portfolios)
- High churn
  - Affordability
  - Short-term validity of recharge cards
- Third mobile operator expected in mid 2009
- ARPU supported by MOU
- Re-branded in July 2007
- High revenue share remains a challenge

#### Syria – infrastructure

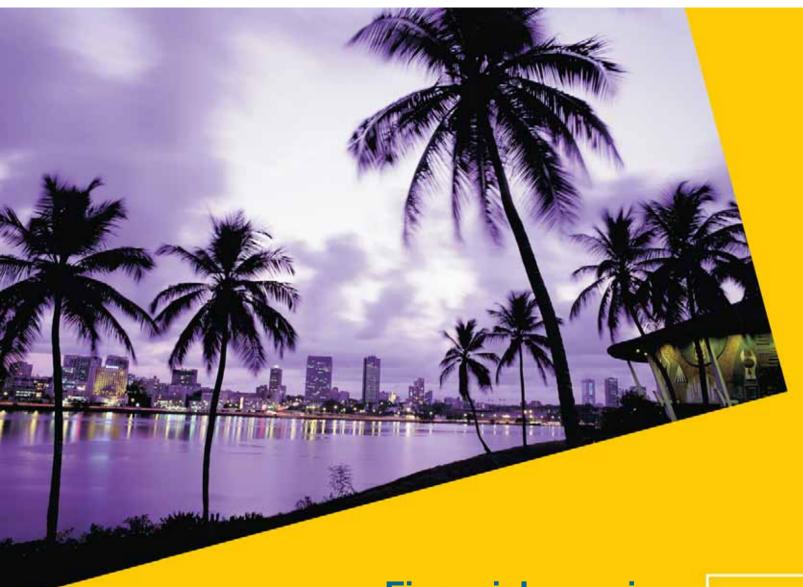




- Enhanced quality network
  - Rolled out BTS 317
- Fibre using regulator's infrastructure
- Coverage
  - Geographic 78% (Dec 07)
  - Population 97.5% (Dec 07)
- 3G trials
- 200 3G sites planned for 2008
- Applied for ISP licence



|   | Actual<br>2007 | 2008<br>net adds guidance |  |  |  |
|---|----------------|---------------------------|--|--|--|
| South Africa                                | 14,799         | 2,200                     |  |  |  |
| Nigeria                                     | 16,511         | 5,000                     |  |  |  |
| Ghana                                       | 4,016          | 1,300                     |  |  |  |
| Iran  | 6,006          | 7,000                     |  |  |  |
| Syria                                       | 3,109          | 680                       |  |  |  |
| Sudan                                       | 2,090          | 1,100                     |  |  |  |
| Rest  | 14,822         | 4,500                     |  |  |  |
|   | 61,353         | 21,780                    |  |  |  |
| Expected 36% increased in subscriber growth |                |                           |  |  |  |



### **Financial overview**

Rob Nisbet Group Finance Director





#### Financial trends



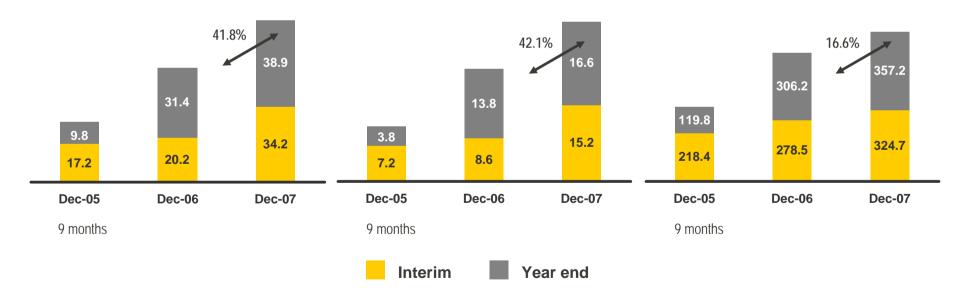
**Group revenue** ZAR billion

Organic growth 27.8%

**Group EBITDA**ZAR billion

Organic growth 27.3%

Adjusted HEPS\* cents



<sup>\*</sup> Basic headline earnings Dec 2007 – 584.8 cents (Dec 2006 – 606.5 cents)

Adjustment to eliminate Nigeria deferred tax asset, the utilisation of previously raised deferred tax and the put option

## Key accounting considerations



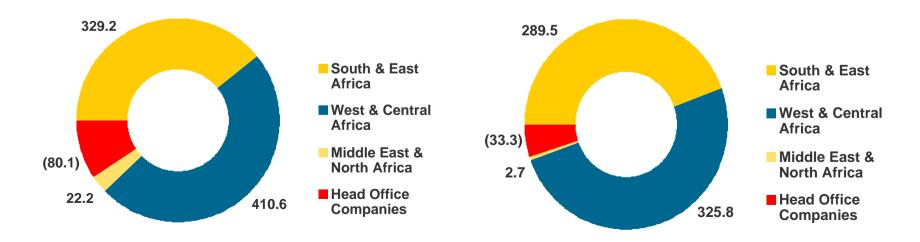
| Group tax           | <ul> <li>Total tax 7 791m (Normal tax 5 965m, deferred tax 1 361m, STC 209m and withholding taxes 256m)</li> <li>39.5% effective tax rate YTD</li> <li>AHEPS effect (MTN share): <ul> <li>Deferred tax credit, ZAR 223m (total ZAR 264m)</li> <li>Unwind of pioneer status deferred tax assets ZAR 1 664m (total ZAR 1 968m)</li> <li>492m to unwind in 2008</li> </ul> </li> </ul> |
|---------------------|---|
| PPA<br>Amortisation | PPA amortisation – ZAR 1 411m (Investcom ZAR 1 077m)  |
| Put option          | <ul> <li>Impact of put option (MTN share ZAR 366m)</li> <li>Finance cost – ZAR 230m</li> <li>Fair Value adj. – ZAR 262m</li> <li>Forex Gain – (ZAR 20m)</li> <li>Minority share of profits – (ZAR 106m)</li> </ul>  |
| Change in ownership | <ul> <li>Increased stake in Rwanda from 40% (JV) to 55% (subsidiary) – Nov 07</li> <li>Reduced stake in Côte d'Ivoire from 68.3 % to 59.7 % - May 07</li> <li>Increased stake in Botswana from 51% to 53% (remains a JV) – May 07</li> <li>Reduced stake in Uganda from 97% to 95% - Dec 07</li> </ul>  |
| FX                  | <ul> <li>Forex gain (ZAR 29m) in MTNI Mauritius (ZAR functional currency) after transfer to reserves (IAS21)</li> <li>Exchange gains in Conakry of ZAR 141m due to 34% strengthening against USD since Dec 2006 transferred to equity (IAS21)</li> <li>Net forex loss – ZAR 804m (2006: ZAR 18m)</li> </ul>   |

## Earnings per share



| cents  | 12 months<br>ended Dec 2007 | 12 months<br>ended Dec 2006 | % change |
|--|-----------------------------|-----------------------------|----------|
| Basic headline earnings per share                            | 584.8                       | 606.5                       | (3.6)    |
| Reversal of put option in respect of subsidiaries            | 19.7                        | 15.3                        | 28.8     |
| Reversal of the subsequent utilisation of deferred tax asset | 89.4                        | -                           |          |
| Reversal of deferred tax asset                               | (12.0)                      | (37.1)                      | (67.6)   |
| Adjusted headline earnings per share                         | 681.9                       | 584.7                       | 16.6     |

**HEPS** (681.9 cents) **2006 HEPS** (584.7 cents)



## Exchange rates analysis



|                           | Average (PAT) |             | Closing |             |             |       |
|---------------------------|---------------|-------------|---------|-------------|-------------|-------|
|                           | Dec<br>2007   | Dec<br>2006 | % var   | Dec<br>2007 | Dec<br>2006 | % var |
| Rand per Dollar           | 7,04          | 7,04        |         | 6,78        | 7,05        | 4     |
| Nigerian Naira per Dollar | 125,98        | 128,49      | 2       | 118,40      | 128,41      | 8     |
| Iranian Rials per Dollar  | 9 300,10      | 9 168,96    | (1)     | 9 446,00    | 9 220,00    | (2)   |
| Ghana Cedis per Rand      | 1 318,79      | 1 282,55    | (3)     | 1 445,26    | 1 312,99    | (10)  |
| Sudanese Dinars per Rand  | 28,69         | 32,54       | 12      | 30,23       | 28,82       | (5)   |
| Nigerian Naira per Rand   | 17,89         | 18,70       | 4       | 17,46       | 18,23       | 4     |
| Syrian Pound per Rand     | 7,09          | 7,11        |         | 7,08        | 7,24        | (2)   |
| Iranian Rial per Rand     | 1 320,38      | 1 365,28    | 3       | 1 393,05    | 1 308,73    | (6)   |

#### Income statement



| ZAR million                    | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006* | %<br>change | %<br>change excl.<br>Investcom |
|--------------------------------|--------------------------------|---------------------------------|-------------|--------------------------------|
| Revenue                        | 73 145                         | 51 595                          | 41.8        | 27.8                           |
| EBITDA                         | 31 845                         | 22 413                          | 42.1        | 27.3                           |
| EBITDA MARGIN                  | 43.5%                          | 43.4%                           |             |                                |
| Depreciation                   | (6 774)                        | (5 030)                         | 34.7        | 22.0                           |
| Amortisation                   | (2 199)                        | (1 289)                         | 70.6        | 51.1                           |
| Profit from operations         | 22 872                         | 16 094                          | 42.1        | 29.1                           |
| Net finance costs              | (3 173)                        | (1 427)                         | 122.3       |                                |
| Share of profits of associates | 8                              | 23                              | (65.2)      |                                |
| Profit before taxation         | 19 707                         | 14 690                          | 34.2        |                                |
| Income tax expense             | (7 791)                        | (2 591)                         | 200.7       |                                |
| Profit after taxation          | 11 916                         | 12 099                          | (1.5)       |                                |
| Minority interest              | (1 308)                        | (1 489)                         | (12.2)      |                                |
| Attributable profit            | 10 608                         | 10 610                          |             |                                |

\* Includes 6 months of Investcom

## Revenue analysis - reported



| ZAR million                | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006 * | %<br>change |
|----------------------------|--------------------------------|----------------------------------|-------------|
| South & East Africa        | 31 453                         | 26 586                           | 18.3        |
| South Africa               | 28 220                         | 24 578                           | 14.8        |
| Other operations           | 3 233                          | 2 008                            | 61.0        |
| West & Central Africa      | 30 843                         | 21 208                           | 45.4        |
| Nigeria                    | 20 250                         | 14 900                           | 35.9        |
| Ghana                      | 3 776                          | 1 704                            | 121.6       |
| Other operations           | 6 817                          | 4 604                            | 48.1        |
| Middle East & North Africa | 10 779                         | 3 756                            | 187.0       |
| Iran                       | 1 341                          | 77                               | -           |
| Syria                      | 4 530                          | 2 009                            | 125.5       |
| Sudan                      | 1 611                          | 570                              | 182.6       |
| Other operations           | 3 297                          | 1 100                            | 199.7       |
| Head Office Companies      | 70                             | 45                               | 55.6        |
| Total                      | 73 145                         | 51 595                           | 41.8        |
| Excl. Investcom            | 58 296                         | 45 608                           | 27.8        |

<sup>\*</sup> Includes 6 months of Investcom

## Revenue analysis – restated (12 months Investcom 2006)



| ZAR million                | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006 * | %<br>change ZAR |
|----------------------------|--------------------------------|----------------------------------|-----------------|
| South & East Africa        | 31 453                         | 26 586                           | 18.3            |
| South Africa               | 28 220                         | 24 578                           | 14.8            |
| Other operations           | 3 233                          | 2 008                            | 61.0            |
| West & Central Africa      | 30 843                         | 22 653                           | 36.2            |
| Nigeria                    | 20 250                         | 14 900                           | 35.9            |
| Ghana                      | 3 776                          | 2 810                            | 34.4            |
| Other operations           | 6 817                          | 4 943                            | 37.9            |
| Middle East & North Africa | 10 779                         | 6 097                            | 76.8            |
| Iran                       | 1 341                          | 77                               | -               |
| Syria                      | 4 530                          | 3 452                            | 31.2            |
| Sudan                      | 1 611                          | 846                              | 90.4            |
| Other operations           | 3 297                          | 1 722                            | 91.5            |
| Head Office Companies      | 70                             | 61                               | 14.8            |
| Total                      | 73 145                         | 55 397                           | 32.0            |
| Excl. Investcom            | 58 296                         | 45 608                           | 27.8            |

<sup>\*</sup> Unaudited – Includes 12 months of Investcom

# EBITDA analysis - reported



| ZAR million                  | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006 * | %<br>change<br>ZAR | Dec 2007<br>EBITDA<br>margin % | Dec 2006<br>EBITDA<br>margin % |
|------------------------------|--------------------------------|----------------------------------|--------------------|--------------------------------|--------------------------------|
| South & East Africa          | 11 329                         | 9 346                            | 21.2               | 36,0                           | 35,2                           |
| South Africa                 | 9 814                          | 8 340                            | 17.7               | 34,8                           | 33,9                           |
| Other operations             | 1 515                          | 1 006                            | 50.6               | 46,9                           | 50,1                           |
| West & Central Africa        | 16 601                         | 11 355                           | 46.2               | 53,8                           | 53,5                           |
| Nigeria                      | 11 605                         | 8 529                            | 36.1               | 57,3                           | 57,2                           |
| Ghana                        | 2 072                          | 890                              | 132.8              | 54,9                           | 52,2                           |
| Other operations             | 2 924                          | 1 936                            | 51.0               | 42,9                           | 39,2                           |
| Middle East & North Africa   | 2 530                          | 1 117                            | 126.5              | 23,5                           | 29,7                           |
| Iran                         | (180)                          | (58)                             | (210.3)            |                                |                                |
| Syria                        | 1 381                          | 700                              | 97.3               | 30,5                           | 34,8                           |
| Sudan                        | 576                            | 99                               | 481.8              | 35,7                           | 17,4                           |
| Other operations             | 753                            | 376                              | 100.3              | 22,8                           | 21,8                           |
| <b>Head Office Companies</b> | 1 385                          | 595                              | 132.8              |                                |                                |
| Total                        | 31 845                         | 22 413                           | 42.1               | 43,5                           | 43,4                           |
| Excl. Investcom              | 25 582                         | 20 100                           | 27.3               | 43,9                           | 44,1                           |

<sup>\*</sup> Includes 6 months of Investcom

# EBITDA analysis – restated (12 months Investcom 2006)



| ZAR million                | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006 * | %<br>change<br>ZAR |
|----------------------------|--------------------------------|----------------------------------|--------------------|
| South & East Africa        | 11 329                         | 9 346                            | 21.2               |
| South Africa               | 9 814                          | 8 340                            | 17.7               |
| Other operations           | 1 515                          | 1 006                            | 50.6               |
| West & Central Africa      | 16 601                         | 12 153                           | 36.6               |
| Nigeria                    | 11 605                         | 8 529                            | 36.1               |
| Ghana                      | 2 072                          | 1 529                            | 35.5               |
| Other operations           | 2 924                          | 2 095                            | 39.6               |
| Middle East & North Africa | 2 530                          | 1 671                            | 51.4               |
| Iran                       | (180)                          | (58)                             | (210.3)            |
| Syria                      | 1 381                          | 1 109                            | 24.5               |
| Sudan                      | 576                            | 160                              | 260.0              |
| Other operations           | 753                            | 460                              | 63.7               |
| Head Office Companies      | 1 385                          | 860                              | 61.0               |
| Total                      | 31 845                         | 24 030                           | 32.5               |
| Excl. Investcom            | 25 582                         | 20 100                           | 27.3               |

<sup>\*</sup> Unaudited – Includes 12 months of Investcom

## Profit after tax



| ZAR million                | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006 ** | %<br>change |
|----------------------------|--------------------------------|-----------------------------------|-------------|
| South & East Africa        | 6 155                          | 5 119                             | 20.2        |
| South Africa               | 5 532                          | 4 797                             | 15.3        |
| Other operations           | 623                            | 322                               |             |
| West & Central Africa      | 8 233                          | 6 664                             | 24.5        |
| Nigeria*                   | 5 959                          | 5 739                             | 5.0         |
| Ghana                      | 928                            | 348                               |             |
| Other operations           | 1 346                          | 577                               |             |
| Middle East & North Africa | 730                            | 182                               | 301.1       |
| Iran                       | (474)                          | (144)                             |             |
| Syria                      | 609                            | 260                               |             |
| Sudan                      | 191                            | (3)                               |             |
| Other operations           | 404                            | 69                                |             |
| Head Office Companies      | (1 498)                        | (691)                             |             |
| Total                      | 13 620                         | 11 274                            | 21.4        |

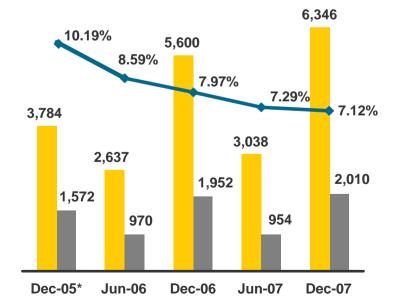
<sup>\*</sup> Excluding deferred tax impact: 2007 – R1 704m (Dec 2006 – R825m)
\*\* Includes 6 months of Investcom

#### South Africa



|                | Dec 2007 | Dec 2006 |
|----------------|----------|----------|
| Revenue        | ZAR28bn  | ZAR25bn  |
| EBITDA %       | 34.8%    | 33.9%    |
| Excl. handsets | 39.2%    | 38.6%    |
| Capex/Revenue  | 10.07%   | 8.99%    |





#### Revenue up 15% over 2006

- Airtime revenue up 23% and strong growth in data revenue (Bundle offerings)
- Strong prepaid revenue, up 28% year-on-year driven by low denomination vouchers and new price plans
- Interconnect revenue up 13%
- EBITDA up 18% and margin up 1% pt above last year
- savings in distribution and commission expenses
- Interconnect costs up 20.2%
- Handsets costs up 23% to ZAR 4.3bn and sales flat year-on-year at ZAR 3bn

### Nigeria

Dec-05\*

Jun-06



|               | Dec 2007                | Dec 2006   |
|---------------|-------------------------|--|
| Revenue       | ZAR20bn                 | ZAR14.9bn  |
| EBITDA margin | 57.3%                   | 57.2%  |
| Capex/Revenue | 23.65%                  | 24.31%   |
| 1,254         | 5.45%<br>5.40%<br>2,364 | Interconnect revenue  Net interconnect % 2,763  3.70%  3.87%  789  357 |
| 222           | 349                     | 357  |

Dec-06

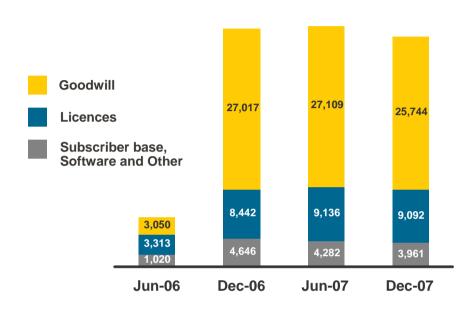
Jun-07

Dec-07

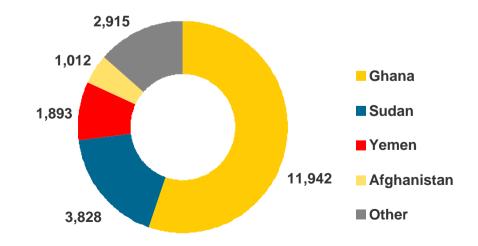
- Revenue in Naira up 30% in strong growth in active prepaid base
- New pricing plans tailored to prepaid segments and reduction of on-net tariffs in late 2006 increased usage
- Interconnect revenue increased 11% from growth in international and fixed line traffic
- EBITDA Margins at 57% on ongoing cost control and efficiency improvements
- Rent and utilities, fuel and maintenance costs higher on expansion of the network

### Intangibles and amortisation





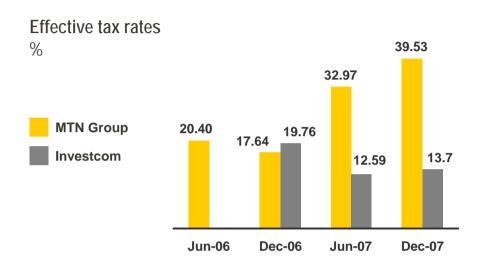
Investcom Goodwill Split (ZAR 21 590m)



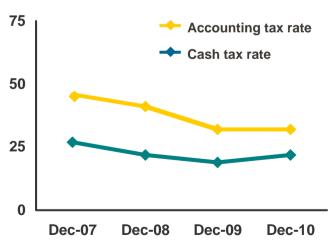
- Investcom purchase price allocation now finalised
- Fair value of assets (tangible and intangible) are amortised annually
- Customer bases amortised on a straight line basis. Prepaid over 3 years and postpaid over 3-5 years
- Goodwill tested for impairment annually
- Syria future impairment due to BOT. Carrying value of goodwill US\$52m

#### Tax considerations





Nigeria – expected trends in effective tax rates Illustrative %



#### Effective rate reconciliation (to 29%)

- Nigeria 6.41%
  - Expiry of Pioneer Status in Nigeria –
     application of commencement provision and effect of investment allowance.
  - Nigeria effective tax rate 46% this year, expected to decline to low 40's.

| Tax                | 3,673 |
|--------------------|-------|
| Normal tax         | 1,991 |
| Deferred tax       | 1,681 |
| Effective tax rate | 46.3% |

- Non allowable interest on Investcom acquisition – 2.23%
- · STC and withholding taxes suffered
- The negative impact of STC and WHT is offset by Nigerian investment allowance and foreign tax rate adjusted

#### Looking forward

- Group effective rate expected in mid to high 30's based on
  - Nigerian tax
  - Disallowed expenses

## Balance sheet



| ZAR million   | As at Dec 2007 | As at<br>Dec 2006 |
|---|----------------|-------------------|
| Non-current assets                                  | 82 085         | 76 282            |
| Property, plant and equipment                       | 39 463         | 30 647            |
| Goodwill and Intangible assets                      | 38 797         | 40 105            |
| Other non-current assets                            | 3 825          | 5 530             |
| Current assets                                      | 33 501         | 20 635            |
| Bank balances                                       | 17 607         | 10 091            |
| Other current assets                                | 15 894         | 10 544            |
| Total assets  | 115 586        | 96 917            |
| Capital and Reserves                                | 51 502         | 42 729            |
| Non-current liabilities                             | 29 114         | 34 203            |
| Long term liabilities                               | 23 007         | 28 587            |
| Deferred taxation and other non current liabilities | 6 107          | 5 616             |
| Current liabilities                                 | 34 970         | 19 985            |
| Non-interest bearing liabilities                    | 24 320         | 15 593            |
| Interest bearing liabilities                        | 10 650         | 4 392             |
| Total equity and liabilities                        | 115 586        | 96 917            |
| * Net debt  | 16 050         | 22 888            |

## Analysis of net debt position



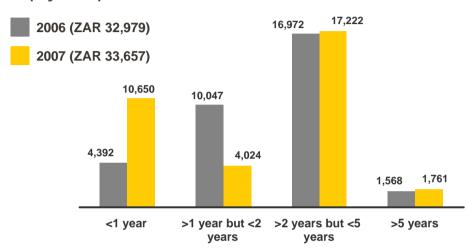
| As at 31 Dec 2007<br>ZAR million | Net (cash) debt | Interest<br>bearing<br>liabilities* | Cash and<br>cash<br>equivalents |
|----------------------------------|-----------------|-------------------------------------|---------------------------------|
| South & East Africa              | 3 291           | 6 580                               | 3 289                           |
| South Africa                     | 2 987           | 5 787                               | 2 800                           |
| Other operations                 | 304             | 793                                 | 489                             |
| West & Central Africa            | 234             | 6 594                               | 6 360                           |
| Nigeria                          | 1 041           | 4 998                               | 3 957                           |
| Ghana                            | (1 355)         | 94                                  | 1 449                           |
| Other operations                 | 548             | 1 502                               | 954                             |
| Middle East & North Africa       | 864             | 3 973                               | 3 109                           |
| Iran                             | 3 243           | 3 440                               | 197                             |
| Sudan                            | 61              | 261                                 | 200                             |
| Syria                            | (2 038)         | 121                                 | 2 159                           |
| Other operations                 | (402)           | 151                                 | 553                             |
| Head Office Companies            | 11 661          | 16 510                              | 4 849                           |
| Total                            | 16 050          | 33 657                              | 17 607                          |

<sup>\*</sup> Including long-term borrowings, short-term borrowings and overdrafts

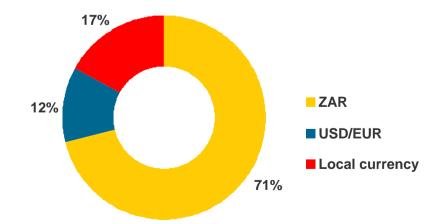
### Interest bearing liabilities split as at 31 December 2007



#### Repayment profile ZAR million



#### **Currency analysis**



- Fundraising at operational level
  - Nigeria approx US\$2bn (80% LC)
  - Côte d'Ivoire approx US\$100m (100% LC)
  - Cameroon approx US\$80m (100% LC)
- Unproductive interest reduced further to ZAR14.9bn (Dec 07) and ZAR13.5bn (Feb 08)
- Cash accumulation
  - Syria
  - Ghana
  - Nigeria
- Net debt to EBITDA of 0.5x (Dec 06:1.02x)
- Available facilities across the group of ZAR 22.2bn
- Moody's rating upgrade
  - National scale rating to A2.za from A3.za
  - Global scale rating of Baa3 provides two notch headroom to reflect the possible impact of further acquisitions
  - Outlook upgraded to positive from neutral

### Cash flow statement



| ZAR million   | 12 months<br>ended<br>Dec 2007 | 12 months<br>ended<br>Dec 2006 |
|---|--------------------------------|--------------------------------|
| Cash inflows from operating activities              | 25 850                         | 17 622                         |
| Net cash generated by operations                    | 34 334                         | 22 934                         |
| Net interest paid                                   | (2 576)                        | (143)                          |
| Taxation paid                                       | (4 233)                        | (4 086)                        |
| Dividends paid                                      | (1 675)                        | (1 083)                        |
| Cash outflows from investing activities             | (17 152)                       | (35 711)                       |
| Acquisitions of PP&E (excluding software)           | (14 458)                       | (9 379)                        |
| Other investing activities                          | (2 694)                        | (26 332)                       |
|   | 8 698                          | (18 089)                       |
| Cash (outflows) / inflows from financing activities | (2 135)                        | 18 993                         |
| Net movement in cash and cash equivalents           | 6 563                          | 904                            |

## Capital expenditures (incl. software)



| ZAR million                | Approved<br>2007 | Actual 2007 | Approved 2008 |
|----------------------------|------------------|-------------|---------------|
| South & East Africa        | 5 014            | 3 707       | 8 281         |
| South Africa               | 4 360            | 2 843       | 7 101         |
| Other operations           | 654              | 864         | 1 180         |
| West & Central Africa      | 8 841            | 7 915       | 17 463        |
| Nigeria                    | 5 558            | 4 789       | 13 092        |
| Ghana                      | 1 156            | 1 239       | 1 976         |
| Other operations           | 2 127            | 1 887       | 2 395         |
| Middle East & North Africa | 4 675            | 3 676       | 4 837         |
| Iran                       | 2 863            | 1 559       | 2 089         |
| Sudan                      | 839              | 964         | 1 017         |
| Syria                      | 468              | 418         | 848           |
| Other operations           | 505              | 735         | 883           |
| Head Office Companies      | 14               | 50          |               |
| Total                      | 18 544           | 15 348      | 30 581*       |

<sup>\*</sup> Balance sheet impact expected to be R25bn at Dec 2008



**Looking forward...** 

Phuthuma Nhleko

# Looking forward...



| Expansion opportunities | Continue to seek value accretive opportunities in emerging markets   |
|-------------------------|--|
| Rollout                 | <ul> <li>Ensure appropriate levels of capacity and quality for new and existing subscribers</li> </ul>                     |
| Convergence             | Data/corporate opportunities, new products and services  |
| Optimise operations     | <ul><li>Operational efficiencies</li><li>Regional synergies</li></ul>  |
| Regulations             | <ul> <li>Constructive engagement with regulatory authorities</li> <li>Input in developing effective regulations</li> </ul> |

# Subscriber guidance 2008



|   | Actual<br>2007 | 2008<br>net adds guidance |  |
|---|----------------|---------------------------|--|
| South Africa                                | 14,799         | 2,200                     |  |
| Nigeria                                     | 16,511         | 5,000                     |  |
| Ghana                                       | 4,016          | 1,300                     |  |
| Iran  | 6,006          | 7,000                     |  |
| Syria                                       | 3,109          | 680                       |  |
| Sudan                                       | 2,090          | 1,100                     |  |
| Rest  | 14,822         | 4,500                     |  |
|   | 61,353         | 21,780                    |  |
| Expected 36% increased in subscriber growth |                |                           |  |



Thank you

Questions?

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